FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

| Washington. | D.C. | 20549 |
|-------------|------|-------|

| STATEMENT | OF CHANGES | IN BENEFICIAL | OWNERSH |
|-----------|------------|---------------|---------|

| | OMB APPROVAL | | | | | | | | |
|--------------------|--------------------------|-----|--|--|--|--|--|--|--|
| OMB Number: 3235-0 | | | | | | | | | |
| | Estimated average burden | | | | | | | | |
| l | hours per response: | 0.5 | | | | | | | |

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934

| | | | | | | 013 | ection | 1 30(11) 01 1116 | invesu | ileni C | ompany Act t | 1940 | | | | | | | | |
|---|--|------------|---|-------|---|--|---|-------------------------|----------------------------|-------------------|------------------------|---|--|--|--|---|---|--|--|--|
| 1. Name and Address of Reporting Person* | | | | | | 2. Issuer Name and Ticker or Trading Symbol Portillo's Inc. [PTLO] | | | | | | | | 5. Relationship of Reporting Person(s) to Issuer (Check all applicable) | | | | | | |
| <u>LUBIN RICHARD K</u> | | | | | | | | | | | | | | X | Director | | | 10% Ow | | |
| (Last) (First) (Middle) C/O PORTILLO'S INC. 2001 SPRING ROAD, SUITE 400 | | | | | | 3. Date of Earliest Transaction (Month/Day/Year) 03/10/2023 | | | | | | | | | Officer (g below) | give title | | Other (s below) | pecify | |
| (Street) | et) K BROOK IL 60523 | | | | | 4. If Amendment, Date of Original Filed (Month/Day/Year) | | | | | | | | Individual or Joint/Group Filing (Check Applicable Line) X Form filed by One Reporting Person Form filed by More than One Reporting Person | | | | | | |
| (City) | (: | State) | (Zip) | | | | | | | | | | | | | | | | | |
| | | • | Table I - N | lon-D | eriva | tive | Seci | urities Ac | quire | d, Di | sposed of | f, or Be | nefic | ially C | Owned | | | | | |
| Date | | | nsactio th/Day/Y | ear) | 2A. Deemed Execution Date, if any (Month/Day/Year) | | 3. Transaction Code (Instr. 8) | | | | | 5. Amou Securiti Benefic Owned | | ly | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | | 7. Nature of Indirect Beneficial Ownership | | | |
| | | | | | | | | Code | v | Amount (A) or (D) | | rice | Reported Transaction(s) (Instr. 3 and 4) | | | | Instr. 4) | | | |
| Class A common stock | | | | 03/ | 03/10/2023 | | | | D | | 2,080,584 | 1)(2) |) ! | \$21.05 | 6,084,168 | | I | | By Berkshire Fund VIII-A, L.P. ⁽¹⁾⁽²⁾ | |
| Class A common stock | | | | | | | | | | | | | | 8,131(3) | | | | See note ⁽³⁾ | | |
| | | | Table I | | | | | | | | posed of, convertib | | | | vned | | | | | |
| | Conversion Date Ex or Exercise (Month/Day/Year) if a | | 3A. Deemed Execution Date, if any (Month/Day/Year) | | 4. Transaction Code (Instr. 8) | | | | Expiration I (Month/Day | | | | erlying Derivative | | 9. Numb derivativ Securitie Benefici Owned Followin | e Ownersh s Form: ally Direct (D) or Indirect g (I) (Instr. | Ownership | 11. Nature of Indirect Beneficial Ownership (Instr. 4) | | |
| | | | | | Code | v | (A) | (D) | Date Exerc | isable | Expiration Date | Title | | unt or ber of es | | Reported Transact (Instr. 4) | tion(s) | | | |
| LLC Units of PHD Group Holdings LLC | (4) | 03/10/2023 | | | D | | | 5,007,328 ⁽⁵ | | (4) | (4) | Class A common stock | 5,00 |)7,328 | \$21.05 | 14,642 | ,698 | I | By Berkshire Fund VIII, L.P. ⁽⁵⁾ | |
| LLC Units of PHD Group Holdings LLC | (4) | 03/10/2023 | | | D | | | 137,608 ⁽⁶⁾ | | (4) | (4) | Class A common stock | 133 | 7,608 | \$21.05 | 402,4 | 119 | D | | |
| LLC Units of PHD Group Holdings | (4) | 03/10/2023 | | | D | | | 453,232 ⁽⁷⁾ | | (4) | (4) | Class A common stock | 453 | 3,232 | \$21.05 | 1,325, | 359 | D | | |

Explanation of Responses:

- 1. Represents shares of Class A common stock of the Issuer sold by Berkshire Fund VIII-A, L.P. ("VIII-A") to the Issuer pursuant to the Stock and Unit Purchase Agreement, dated as of March 3, 2023 (the "Purchase Agreement"). Such securities may be deemed to be beneficially owned by Berkshire Partners Holdings LLC ("BPH"); BPSP, L.P. ("BPSP"); Eighth Berkshire Associates LLC ("8BA"), its general partner; and Berkshire Partners LLC ("BP"), its investment adviser. BPH is the general partner of BPSP, which is the managing member of BP. As the managing member of BP, BPSP may be deemed to beneficially own shares of Class A common stock that are beneficially owned by BP. As the general partner of BPSP, BPH may be deemed to beneficially own shares of Class A common stock that are beneficially owned by BPSP, BPH, BPSP, VIII-A, 8BA and BP are under common control and may be deemed to be, but do not admit to being, a group for purposes of Section 13(d)(3) of the Securities Exchange Act of 1934
- 2. (Continued Footnote 1) as amended (the "Act"). Each of BPH, BPSP, VIII-A, 8BA and BP disclaims beneficial ownership of any securities except to the extent of its pecuniary interest therein.
- 3. Represents restricted stock units granted on January 18, 2022 for the Reporting Person's service on the Board of Directors of the Issuer, 4,000 of which will vest in equal installments on each of October 21, 2023 and October 21, 2024, subject to the director's continued service with the Issuer through such vesting date and the terms of the applicable award agreement. Any securities issued to the Reporting Person for service as a director of the Issuer are held by the Reporting Person for the benefit of funds or entities affiliated with BP. The Reporting Person disclaims beneficial ownership of such securities, except to the extent of the Reporting Person's p
- 4. Pursuant to the Second Amended and Restated Limited Liability Company Agreement of PHD Group Holdings LLC ("PHD Group Holdings"), dated as of October 20, 2021, LLC Units (as defined therein) directly held by certain of the Reporting Persons are exchangeable for shares of Class A common stock on a one-for-one basis, subject to certain exceptions, conditions and adjustments. The LLC Units have no expiration date. Pursuant to the Purchase Agreement, in connection with the purchases of LLC Units by the Issuer as reported herein, an equal number of shares of Class B common stock of the Issuer held by the Reporting Persons were canceled for no consideration.
- 5. Represents LLC Units of PHD Group Holdings sold by Berkshire Fund VIII, L.P. ("VIII") to the Issuer pursuant to the Purchase Agreement. Such securities may be deemed to be beneficially owned by BPH; BPSP; 8BA, its general partner; and BP, its investment adviser. BPH, BPSP, VIII, 8BA and BP are under common control and may be deemed to be, but do not admit to being, a group for purposes of Section 13(d)(3) of the Act. Each of BPH, BPSP, VIII, 8BA and BP disclaims beneficial ownership of any securities except to the extent of its pecuniary interest therein.
- 6. Represents LLC Units of PHD Group Holdings sold by Berkshire Investors III LLC ("BI III") to the Issuer pursuant to the Purchase Agreement. BI III may be deemed to be, but does not admit to being, a member of a group holding over 10% of the outstanding common stock of the Issuer for purposes of Section 13(d)(3) of the Act and disclaims beneficial ownership of any securities except to the extent of its pecuniary interest therein.
- 7. Represents LLC Units of PHD Group Holdings sold by Berkshire Investors IV LLC ("BI IV") to the Issuer pursuant to the Purchase Agreement. BI IV may be deemed to be, but does not admit to being, a member of a group holding over 10% of the outstanding common stock of the Issuer for purposes of Section 13(d)(3) of the Act and disclaims beneficial ownership of any securities except to the extent of its pecuniary interest therein

Remarks:

/s/ Richard K Lubin

03/14/2023

** Signature of Reporting Person

Date

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.