FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

(First)

200 CLARENDON STREET, 35TH FLOOR

(Last)

(Street)

(Middle)

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

| OMB APPROVAL | | | | | | | |
|--------------------------|-----------|--|--|--|--|--|--|
| OMB Number: | 3235-0287 | | | | | | |
| Estimated average burden | | | | | | | |
| h | | | | | | | |

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| | | | | | 0 | o Sect | 1011 30 | (II) OI (NE | investr | nent (| company Act | 01 1940 | | | | | | | |
|---|---|--|--------------------------|--|-------------|---|---------|--------------------|-----------------|--|----------------------|---|--------------------------|---|--|--|---|---|--|
| | nd Address of ire Partne | Reporting Person* | | | | | | e and Tio | | | g Symbol | | | | ationship o k all applic Director | able) | g Pers | . , | |
| (Last) | • | irst) STREET, 35TH | (Middle) | ₹ | | Date 6 | | liest Tran | saction | (Mont | h/Day/Year) | | | | Officer below) | (give title | | Other (below) | specify |
| | | | | | — 4. | If Ame | endme | ent, Date | of Origin | nal Fil | ed (Month/Da | ay/Year) | | | vidual or J | oint/Group | Filing | (Check Ap | plicable |
| (Street) BOSTO | N M | ΙA | 02116 | | | | | | | | | | | Line) | | led by Mo | | rting Perso | |
| (City) | (S | tate) | (Zip) | | | | | | | | | | | | . 0.00 | | | | |
| | | Tal | ble I - N | lon-Der | ivativ | e Se | curi | ties A | cquire | d, D | isposed o | of, or Be | enefic | ially | Owned | | | | |
| Date | | | Date | 2. Transaction Date (Month/Day/Year) | | 2A. Deemed Execution Date, if any (Month/Day/Year) | | Code (Instr. 8) | | 4. Securities Acquired (A Disposed Of (D) (Instr. 3, | | . 3, 4 and | d 5) | 5. Amount of Securities Beneficially Owned Following Reported | | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | | 7. Nature of Indirect Beneficial Ownership (Instr. 4) | |
| | | | | | | | | | Code | v | Amount | (A) or (D) | Price | | Transaction(s) (Instr. 3 and 4) | | | | |
| Class A c | ommon sto | ck | | 09/13 | /2022 | | | | D | | 17,284(1)(| (2) D | \$22. | .7406 | 10,24 | 5,336 | | I | By Berkshire Fund VIII-A, L.P. ⁽¹⁾⁽²⁾ |
| Class A c | ommon sto | ck | | | | | | | | | | | | | 16,52 | 28(3)(4) | | I | See note ⁽³⁾⁽⁴⁾ |
| | | | Table I | | | | | | | | posed of converti | | | | wned | | | | |
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | Execution Date, If any C | | | ransaction | | | | Exerc tion Da //Day/Y | | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | | [| 3. Price of Derivative Security Instr. 5) | 9. Number derivative Securities Beneficial Owned Following Reported Transacti (Instr. 4) | Ownersh Form: Direct (D or Indire (I) (Instr. | | Beneficial Ownership (Instr. 4) |
| | | | | | Code | v | (A) | (D) | Date Exercis | sable | Expiration Date | Title | Amour Numbe Shares | er of | | | | | |
| LLC Units of PHD Group Holdings LLC | (5) | 09/13/2022 | | | D | | | 41,597 | (5) |) | (5) | Class A common stock | 41,59 | 7(6) | \$22.7406 | 24,657, | 354 | I | By Berkshire Fund VIII, L.P. ⁽⁶⁾ |
| LLC Units of PHD Group Holdings LLC | (5) | 09/13/2022 | | | D | | | 1,143 | (5) |) | (5) | Class A common stock | 1,143 | 3 ⁽⁷⁾ | \$22.7406 | 677,6. | 35 | D | |
| LLC Units of PHD Group Holdings LLC | (5) | 09/13/2022 | | | D | | | 3,765 | (5) |) | (5) | Class A common stock | 3,76: | 5(8) | \$22.7406 | 2,231,8 | 323 | D | |
| | nd Address of ire Partne | Reporting Person* | | | | | | | | | | | | | | | | | |
| (Last) 200 CLA | RENDON | (First) STREET, 35TH | • | iddle) | | | | | | | | | | | | | | | |
| (Street) | N | MA | 02 | 116 | | | | | | | | | | | | | | | |
| (City) | | (State) | (Zi _l | p) | | | | | | | | | | | | | | | |
| | | Reporting Person* VIII-A, L.P. | | | | | | | | | | | | | | | | | |

| BOSTON | MA | 02116 |
|---|---|---------------------|
| (City) | (State) | (Zip) |
| | ess of Reporting Person and VIII, L.P. | • |
| (Last) 200 CLARENI | (First) DON STREET, 35TH | (Middle) I FLOOR |
| (Street) BOSTON | MA | 02116 |
| (City) | (State) | (Zip) |
| | ess of Reporting Person vestors III LLC | • |
| (Last) 200 CLARENI | (First) DON STREET, 35TH | (Middle) I FLOOR |
| (Street) BOSTON | MA | 02116 |
| (City) | (State) | (Zip) |
| | ess of Reporting Person vestors IV LLC | • |
| (Last) 200 CLARENI | (First) DON STREET, 35TH | (Middle) I FLOOR |
| (Street) BOSTON | MA | 02116 |
| (City) | (State) | (Zip) |
| | ess of Reporting Person shire Associates | |
| (Last) 200 CLARENI | (First) DON STREET, 35TH | (Middle) I FLOOR |
| (Street) BOSTON | MA | 02116 |
| (City) | (State) | (Zip) |
| | ess of Reporting Person artners Holdings | |
| (Last) 200 CLARENI | (First) OON STREET | (Middle) |
| 35TH FLOOR | | |
| (Street) BOSTON | MA | 02116-5021 |
| (Street) | MA (State) | 02116-5021 (Zip) |
| (Street) BOSTON (City) | | (Zip) |
| (Street) BOSTON (City) 1. Name and Address | (State) ess of Reporting Person (First) | (Zip) |
| (Street) BOSTON (City) 1. Name and Address BPSP, L.P. (Last) 200 CLARENI | (State) ess of Reporting Person (First) | (Zip) |

- 5, 2022 (the "Purchase Agreement"). Such securities may be deemed to be beneficially owned by Berkshire Partners Holdings LLC ("BPH"); BPSP, L.P. ("BPSP"); Eighth Berkshire Associates LLC ("8BA"), its general partner; and Berkshire Partners LLC ("BP"), its investment adviser. BPH is the general partner of BPSP, which is the managing member of BP. As the managing member of BP, BPSP may be deemed to beneficially own shares of Class A common stock that are beneficially owned by BP.
- 2. (Continued from Footnote 1) As the general partner of BPSP, BPH may be deemed to beneficially own shares of Class A common stock that are beneficially owned by BPSP, BPH, BPSP, VIII-A, 8BA and BP are under common control and may be deemed to be, but do not admit to being, a group for purposes of Section 13(d)(3) of the Securities Exchange Act of 1934, as amended (the "Act"). Each of BPH, BPSP, VIII-A, 8BA and BP disclaims beneficial ownership of any securities except to the extent of its pecuniary interest therein.
- 3. Represents 8,131 restricted stock units granted to Richard Lubin and 8,397 restricted stock units granted to Joshua Lutzker on January 18, 2022 for their service on the Board of Directors of the Issuer, 12,000 of which will vest in equal installments on each of October 21, 2022, October 21, 2023 and October 21, 2024, and 4,528 of which will vest in full on December 31, 2022, in each case, subject to the director's continued service with the Issuer through such vesting date and the terms of the directors' applicable award agreements. Any securities issued to Mr. Lubin or Mr. Lutzker for service as a director of the Issuer are held by each of them for the benefit of funds or entities affiliated with BP.
- 4. (Continued from Footnote 3) The Reporting Persons disclaim beneficial ownership of such securities, except to the extent of their pecuniary interest therein, and the inclusion of any securities in this report shall not be deemed an admission of beneficial ownership of the reported securities for purposes of Section 16 of the Securities Exchange Act of 1934, as amended, or for any other purpose.
- 5. Pursuant to the Second Amended and Restated Limited Liability Company Agreement of PHD Group Holdings LLC ("PHD Group Holdings"), dated as of October 20, 2021, LLC Units (as defined therein) directly held by certain of the Reporting Persons are exchangeable for shares of Class A common stock on a one-for-one basis, subject to certain exceptions, conditions and adjustments. The LLC Units have no expiration date. Pursuant to the Purchase Agreement, in connection with the purchases of LLC Units by the Issuer as reported herein, an equal number of shares of Class B common stock of the Issuer held by the Reporting Persons were canceled for no consideration.
- 6. Represents LLC Units of PHD Group Holdings held by Berkshire Fund VIII, L.P. ("VIII") following the sale to the Issuer pursuant to the Purchase Agreement. Such securities may be deemed to be beneficially owned by BPH; BPSP; 8BA, its general partner; and BP, its investment adviser. BPH, BPSP, VIII, 8BA and BP are under common control and may be deemed to be, but do not admit to being, a group for purposes of Section 13(d)(3) of the Act. Each of BPH, BPSP, VIII, 8BA and BP disclaims beneficial ownership of any securities except to the extent of its pecuniary interest therein.
- 7. Represents LLC Units of PHD Group Holdings held by Berkshire Investors III LLC ("BI III") following the sale to the Issuer pursuant to the Purchase Agreement. BI III may be deemed to be, but does not admit to being, a member of a group holding over 10% of the outstanding common stock of the Issuer for purposes of Section 13(d)(3) of the Act and disclaims beneficial ownership of any securities except to the extent of its pecuniary interest therein.
- 8. Represents LLC Units of PHD Group Holdings held by Berkshire Investors IV LLC ("BI IV") following the sale to the Issuer pursuant to the Purchase Agreement. BI IV may be deemed to be, but does not admit to being, a member of a group holding over 10% of the outstanding common stock of the Issuer for purposes of Section 13(d)(3) of the Act and disclaims beneficial ownership of any securities except to the extent of its pecuniary interest therein.

Remarks:

Each of Joshua Lutzker and Richard Lubin serve on the Board of Directors of the Issuer as a representative of the Reporting Persons, certain of which may be deemed a director by deputization solely for purposes of Section 16 of the Act.

/s/ See Signatures Included in Exhibit 99.1

09/15/2022

** Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

Exhibit 99.1

Joint Filer Information

Name of Joint Filer: Berkshire Partners LLC

200 Clarendon Street Address of Joint Filer:

35th Floor

Boston, MA 02116-5021

Issuer Name and Ticker or Trading Symbol: Portillo's, Inc. [PTLO]

Date of Event Requiring this Statement

9/13/2022 (Month/Day/Year):

Berkshire Partners LLC Designated Filer:

Signature:

Berkshire Partners LLC

By: BPSP, L.P., its managing member

By: Berkshire Partners Holdings LLC, its general partner

/s/ Sharlyn C. Heslam

Name: Sharlyn C. Heslam Title: Managing Director

9/15/2022 Date

Joint Filer Information

Name of Joint Filer: Berkshire Fund VIII-A, L.P.

Address of Joint Filer: 200 Clarendon Street

35th Floor

Boston, MA 02116-5021

Issuer Name and Ticker or Trading Symbol: Portillo's, Inc. [PTLO]

Date of Event Requiring this Statement

(Month/Day/Year): 9/13/2022

Designated Filer: Berkshire Partners LLC

Signature:

Berkshire Fund VIII-A, L.P.

By Eighth Berkshire Associates LLC,

its general partner

/s/ Sharlyn C. Heslam

Name: Sharlyn C. Heslam

Title: Managing Director

9/15/2022 Date

Joint Filer Information

Name of Joint Filer: Berkshire Fund VIII, L.P.

200 Clarendon Street Address of Joint Filer:

35th Floor

Boston, MA 02116-5021

Issuer Name and Ticker or Trading Symbol: Portillo's, Inc. [PTLO]

Date of Event Requiring this Statement

9/13/2022 (Month/Day/Year):

Designated Filer: Berkshire Partners LLC Signature:

Berkshire Fund VIII, L.P.

By Eighth Berkshire Associates LLC, its general partner

/s/ Sharlyn C. Heslam

Name: Sharlyn C. Heslam Title: Managing Director

9/15/2022 Date

Joint Filer Information

Name of Joint Filer: Berkshire Investors III LLC

Address of Joint Filer: 200 Clarendon Street

35th Floor

Boston, MA 02116-5021

Issuer Name and Ticker or Trading Symbol: Portillo's, Inc. [PTLO]

Date of Event Requiring this Statement

(Month/Day/Year): 9/13/2022

Designated Filer: Berkshire Partners LLC

Signature:

Berkshire Investors III LLC

/s/ Sharlyn C. Heslam

Name: Sharlyn C. Heslam Title: Managing Director

9/15/2022 Date

Joint Filer Information

Name of Joint Filer: Berkshire Investors IV LLC

Address of Joint Filer: 200 Clarendon Street

35th Floor

Boston, MA 02116-5021

Issuer Name and Ticker or Trading Symbol: Portillo's, Inc. [PTLO]

Date of Event Requiring this Statement

(Month/Day/Year): 9/13/2022

Designated Filer: Berkshire Partners LLC

Signature:

Berkshire Investors IV LLC

/s/ Sharlyn C. Heslam

Name: Sharlyn C. Heslam Title: Managing Director

9/15/2022 Date

Joint Filer Information

Name of Joint Filer: Eighth Berkshire Associates LLC

Address of Joint Filer: 200 Clarendon Street

35th Floor

Boston, MA 02116-5021

Issuer Name and Ticker or Trading Symbol: Portillo's, Inc. [PTLO]

Date of Event Requiring this Statement

(Month/Day/Year): 9/13/2022

Designated Filer: Berkshire Partners LLC

Signature:

Eighth Berkshire Associates LLC

/s/ Sharlyn C. Heslam

Name: Sharlyn C. Heslam Title: Managing Director

9/15/2022 Date

Joint Filer Information

Name of Joint Filer: Berkshire Partners Holdings LLC

Address of Joint Filer: 200 Clarendon Street

35th Floor

Boston, MA 02116-5021

Issuer Name and Ticker or Trading Symbol: Portillo's, Inc. [PTLO]

Date of Event Requiring this Statement

(Month/Day/Year): 9/13/2022

Designated Filer: Berkshire Partners LLC

Signature:

Berkshire Partners Holdings LLC

/s/ Sharlyn C. Heslam

Name: Sharlyn C. Heslam Title: Managing Director

9/15/2022 Date

Joint Filer Information

Name of Joint Filer: BPSP, L.P.

Address of Joint Filer: 200 Clarendon Street

35th Floor

Boston, MA 02116-5021

Issuer Name and Ticker or Trading Symbol: Portillo's, Inc. [PTLO]

Date of Event Requiring this Statement

(Month/Day/Year): 9/13/2022

Designated Filer: Berkshire Partners LLC

Signature:

BPSP, L.P.

By: Berkshire Partners Holdings LLC, its general partner

/s/ Sharlyn C. Heslam

Name: Sharlyn C. Heslam Title: Managing Director

9/15/2022